
NET
ZERO

LU SH

L[illegible] a e P ec[illegible] C[illegible] a e R[illegible] L[illegible]

I[illegible] ance f R[illegible]	N .	R[illegible] T [illegible]e		R[illegible]
H[illegible]	1	Transition risk	Market risk	Increased cost of raw materials
	2	Transition risk	Technology risk	Transition to lower emissions technology
	3	Transition risk	Reputation risk	Increased stakeholder concern or negative stakeholder feedback
	4	Transition risk	Market risk	Changing customer behavior
	5	Physical risk	Acute risk	Heavy precipitation
	6	Transition risk	Policy and regulatory risk	Carbon pricing mechanism
Med[illegible]	7	Physical risk	Acute risk	Typhoon
	8	Transition risk	Policy and regulatory risk	Enhanced emissions-reporting obligations
	9	Physical risk	Acute risk	Heat waves/extremely hot weather
	10	Transition risk	Reputation risk	Shifts in consumer preferences
	11	Transition risk	Reputation risk	Industrial stigma
	12	Transition risk	Technology risk	Substitution of existing products and services with lower emissions options
	13	Transition risk	Technology risk	Unsuccessful investment in new technologies
	14	Transition risk	Market risk	Uncertainty in market signals
	15	Transition risk	Policy and regulatory risk	Mandates and regulation of existing products and services
	16	Transition risk	Legal risk	Exposure to litigation
	17	Physical risk	Chronic risk	Rising temperatures
	18	Physical risk	Acute risk	Drought
O d[illegible] a	19	Physical risk	Acute risk	Flood
	20	Physical risk	Chronic risk	Shortage of water resources
	21	Physical risk	Acute risk	Cold snap/frost
	22	Physical risk	Chronic risk	Rising sea levels
	23	Physical risk	Chronic risk	Soil degradation/desertification

L[illegible] a e P ec[illegible] C[illegible] a e O[illegible] L[illegible]

I[illegible] ance f O[illegible]	N .	O[illegible] T [illegible]e	O[illegible] e
H[illegible]	1	Markets	Use of public-sector incentives
	2	Products and services	Diversification of business activities
	3	Resource efficiency	Production and distribution processes
	4	Resource efficiency	Recycling technologies
	5	Resource efficiency	Water usage and consumption
	6		

Risk
01

Type
Market risk in transition risk

Description
Changes in policies and regulations by climate change lead to complex changes in the procurement, manufacturing, transportation, and overall supply chain of raw materials

Stakeholders
Supply chain

Possible pathway and means of impact

- The low-carbon transformation cost of the supply chain may be partly passed on to raw material prices, increasing production costs
- When the initial development of green technology can not catch up with the pace of policy transformation, the use of biodegradable and recyclable raw materials could increase procurement and operating costs
- In the long run, the supply, demand and price of raw materials will be adjusted, making it difficult to control the production cost budget

Measures in response to risks

- Screening alternative suppliers to reasonably control procurement costs
- Directing suppliers to develop in energy conservation and emission reduction through publicity, survey and others
- Establishing a low-carbon monitoring mechanism for upstream raw materials
- Accelerating green transformation and introducing new technologies and materials

vehicles and photovoltaic inverters, and increasing the proportion of low-energy products

Possible pathway and means of impact

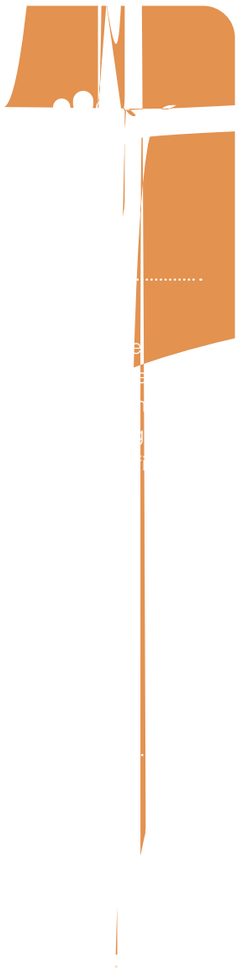
Building up a product environmental footprint management system

Collaborating with customers on Energy Efficiency Program (EEP)

Measures in response to risks

Chan g customer behavior

Type



Possible pathway and means of impact

- Product R&D costs rises due to more customers' preference shift to green products
- More customers who are ..enced by their consumers' attention t ..onmental issues request the Co ..rity to the managem environmental
- Increasir

Risk 05

Heavy precipitation

Type

Acute risk in

Physical risk

Possible pathway and means of impact

- Increasing risk of production downtime/ delays
- Increasing the cost of factory architectural design and building materials
- Increasing safety risks for customers, employees and the public
- Increasing the risk of flooding of assets located in low-lying areas

Risk 06

Carbon pricing mechanism

Type

Policy and regulatory

Possible pathway and means of impact

- The government may announce an increase in carbon pricing, tightening carbon market quotas or imposing a carbon tax
- The upstream supply chain of the manufacturing industry must optimize carbon emission management to comply

Opportunity 01 Use of public-sector incentives



Type
Markets

Description
Responding to the government's energy conservation and emission reduction factories by participating in infrastructure construction in key new areas and establishing green factories, so as to obtain relevant subsidies or incentives

Stakeholders
Government and regulatory bodies

Possible pathway and means of occurrence

- Participating in the construction of new infrastructure in key areas, such as AI, charging piles, photovoltaic power plants, etc., to support the development of the industrial chain and obtain preferential policies
- Developing new energy projects in the park and promoting the complementary and efficient use of multiple energy

Measures in response to opportunities

- Appointing a government subsidy commissioner to regularly evaluate and report the government's policy incentives on energy
- Introducing policy incentives according to implementation possibilities and benefits
- Applying for provincial, municipal and national green factories and near-zero carbon factories

Opportunity 02 Diversification of business activities

Type
Products and services

Description
Expanding business to achieve diversified business activity portfolio, accelerating the integration of industrialization and informatization

Stakeholders
Customers

Possible pathway and means of occurrence

- Constructing complete new digital infrastructure, and promoting the integrated application of a new generation of information technology in all factors, the whole industrial chain and the whole value chain of the manufacturing industry
- Initiating new technological innovation, new product incubation, new model application, new business format expansion and new industry rise

Measures in response to opportunities

- Introducing the integration management system of industrialization and informatization, and carrying out relevant certification
- Formulating the *Business Continuity Operation Plan (BCP) Management Procedure* and establishing a benchmark enterprise for the integration of industrialization and informatization
- While monitoring the market dynamics and following the development trend of the industry, The Company's management reviews its own development status through industry research and internal seminars, deeply analyzing the Company's business/capability boundaries, strengthening the "Three Five-year" strategic deployment, and exploring the diversified and innovative development of the enterprise

Opportunity 03 Production and distribution processes

Type
Resource efficiency

Description
Adopting efficient production equipment and industrial processes, establishing intelligent workshops, optimizing distribution channels and inventory management

Stakeholders
Supply chain

Possible pathway and means of occurrence

- Adopting efficient production equipment and processes to increase capacity and productivity, improving workforce management and planning, and increasing revenue
- By optimizing distribution channels and inventory management to saving resources, reducing operating costs, enhancing supply chain management and ensuring product sales

Measures in response to opportunities

- Building digital factories, independently develop automatic units, automatic transportation robots, robotic arms and other equipment and corresponding online real-time monitoring systems to improve production efficiency
- Continuously optimizing the system structure, personnel organization and production mode through the development and application of advanced digital tools and automated processes, enabling the Company's production system to adapt to the continuous expansion of product lines and everchanging market needs
- Introducing multiple feed modes to reduce inventory pressure and lower operating costs

Recycling technologies

Type
Resource efficiency

Description
Developing a circular economy with efficient utilization and recycling of resources as the core, the principle of reduction, reuse and recycling, and low consumption, low emissions and high efficiency as the basic characteristics, and realizing the recycling of “resources - products - renewable resources”

Possible pathway and means of occurrence

- Considering consumables reduction in product design, reducing product carbon footprint and raw material procurement costs
- Reducing transportation, warehousing and logistics costs per unit of product by lightweighting product and packaging
- Improving operations and production efficiency through waste recycling, and effectively reducing waste disposal costs
- Expanding business segments and enhancing business diversity and sustainability through the development of remanufacturing technologies and policy opportunities

Measures in response to opportunities

- Refining green product design and reducing material usage at the source
- Advocating material recycling and waste conversion
- Promoting zero waste to landfill
- Recycling and reusing water by establishing a reclaimed water reuse system

Opportunity 05

Water usage and consumption

Type
Resource efficiency

Description
Reducing water consumption and water loss in the production and operation activities of enterprises at the source, and promoting the recycling of water resources

Possible pathway and means of occurrence

- Reducing water costs and treatment costs through water-saving technologies
- Mitigating the possible impact of climate change on water withdrawals through water recycling, safeguarding continuing production and operations
- Adopting water conservation measures in accordance with national and local policies to earlier meet possible regulatory requirements

Measures in response to opportunities

- Carrying out water-saving enterprise certification
- Introducing water-saving recycling systems such as reclaimed water reuse, and reducing water consumption and improving water resource utilization through the use of water-saving and water-recycling facilities
- Implementing AWS (The Alliance for Water Stewardship) certification to enhance sustainable water management
- Daily or regular publicity on water conservation in office areas, production areas and living areas

Energy source

Expanding the use of low-emission energy sources such as solar, wind, hydro, biomass, and geothermal energy in energy consumption such as production and transportation, and develop clean technology products to reduce greenhouse gas emissions

- Increasing the demand on Luxshare Precision product by expanding the use of low-emission energy sources throughout the product life cycle, reducing the carbon footprint of products by researching and developing clean technology products, combing with customers’ and end-users’ demand for green products
- Reducing carbon emissions from the source and promoting the clean production by using low-emission energy sources in the production and operation activities of enterprises, saving the input costs of other energy-saving and emission-reducing technologies and projects
- Layout of clean technology products such as solar energy, batteries, new energy vehicles, and data center power supplies
- Introduction of air energy and air compressor waste heat recovery
- Promoting the use of clean energy such as rooftop photovoltaics and purchasing green power to replace traditional fossil energy and accelerating the transformation of energy structure
- Formulating energy saving and consumption